



Elizabeth Jameson

Managing Director and Principal Consultant

“ Elizabeth has a great depth of knowledge and experience which allows her to speak with authority on the topic and encourages the group to have full and meaningful discussions. ”

In 2002, after almost 15 years as a corporate/commercial lawyer, including as a partner of national law firm Deacons (now Norton Rose Fulbright) and 10 years as a practising director, Elizabeth founded Board Matters and its associated governance legal practice, Board Matters Legal. Today, over a decade later, she is its Managing Director and Principal Consultant, heading up a team of 5 specialist governance, legal and strategy consultants.

Drawing together the strands of her career, Elizabeth has provided corporate legal and governance assistance and advice, with a real-life ‘practising director’ perspective, to a large range of companies, organisations, and industries for well over 20 years. This has included listed, private, public sector and not-for-profit boards.

She also maintains an active portfolio of directorships, presently with RACQ, Queensland Theatre Company and Chairs the Board of Brisbane Girls’ Grammar School. Her past directorships have also included the boards of over 20 organisations, for-profit and not-for-profit, including experience on a private company board in the UK and chair of a leading Australian professional services firm.

Qualifications

Fellow, Australian Institute of Company Directors

Admitted, solicitor Supreme Court of Qld 1990

Bachelor of Laws (Hons I) and Una Prentice prize for top woman Law Graduate, UQ 1987

Bachelor of Arts (double major Japanese Language) UQ 1985

Licentiate Diploma (Teacher) of Speech and Drama, 1988 (Australian Music Examinations Board)

Current Positions

- Managing Director and Principal Consultant of Board Matters Pty Ltd, which she founded in 2002, a governance advisory and development consultancy assisting boards and governing bodies of companies, organisations and enterprises across Australia
- Principal of associated governance legal advice service, Board Matters Legal
- Various Directorships (listed on page 2)
- Regular facilitator for Australian Institute of Company Directors in various state, national and international programs

Relevant Experience

Until early 2002, Elizabeth was a partner of national law firm (Deacons), in their corporate/commercial division. Since 1991, Elizabeth has also sat on a vast number of boards and governing bodies, as reflected in this curriculum vitae. With the combination of these experiences, Elizabeth resigned as a partner in early 2002 specifically to establish Board Matters as a specialist governance advisory and consultancy.

Consulting Focus

As a consultant, Elizabeth's aim is to help build great governance for better boards, through the integration of her extensive practical experience for over twenty years as both a corporate/commercial lawyer and a practising director. Principally her consulting work at Board Matters has focused on:

- Creating and implementing tailored board development programs
- Developing and conducting board evaluations for boards of listed and private companies, not-for-profits, industry organisations, public sector entities and a range of other types of governing bodies
- Independent member of Nominations Committees for a range of APRA –regulated entities
- Specialist governance and governance legal, consulting advice and assistance for boards dealing with structuring new entities, restructuring existing groups, dealing with conflicts of interest in the boardroom and a range of other difficult governance challenges
- Constitutional and policy development and review work
- Facilitation of workshops, and of difficult intra-board conversations for specific governance outcomes for boards
- Facilitation of CEO performance reviews and assistance with CEO governance issues
- Specialist governance and related legal advice on a range of specific boardroom issues for calling general meetings dealing with Corporation Act obligations, conflicts of interest etc.

Current Board and other Memberships and Appointments

- Director **RACQ Ltd** (and associated companies), since June 2008
- Chair, Board of Trustees of **Brisbane Girls' Grammar School**, since 2006 and member of Board since 1994
- Chair, **Queensland Theatre Company**, since September 2016 and member of Board since May 2013
- Board Member, **Queensland Police Service**, since June 2016
- Member, **Qld Law Society**
- Fellow, **Australian Institute of Company Directors**, since 2003

Past Board Roles

- Member, Federal Government appointed Board of Taxation (April 2010 – December 2014)
- Director and Chair, BDO Group Holdings (Qld) Pty Ltd (November 2009 – April 2014)
- Director and Chair, Fibrecycle Pty Ltd, (June 2008 – November 2012) (a private manufacturing company based in Australia and its UK subsidiary)
- Director, Tarong Energy Ltd (and associated companies) since appointed by Minister for Mines and Energy (April 2007 – September 2010)
- Director, and Chair of Finance Audit and Risk Management Committee, MAP Funds Management Ltd (trustee of the Medical and Associate Professions Superannuation Fund) and related companies (November 1995 – September 2009)
- Chair, Queensland Music Festival Pty Limited, since appointed by the Minister for The Arts (April 2000 – September 2009)
- Salaries and Allowance Tribunal (under the Judges (Salaries and Allowances) Act 1967 (Qld) (October 2000 – December 2007)
- Chair, Creative Industries Leadership Group (January 2006 – October 2007)
- Director, Ergon Energy Pty Ltd (July 2005-December 2006)
- Vice President, Association of Independent Schools of Qld (2002-2006)
- Council Member, University of the Sunshine Coast (1999-2004)
- Director, Qantm Pty Ltd (1998-2004)
- Member Management Committee, Arts Law Centre of Qld (1991-1996) (President 1993-1996)
- Director, Craft Queensland (1992-1995) (President 1994-1995)
- Director, Brisbane Festival (1998-2000)
- Director, Qld Writers' Festival
- Director, Qld Art Gallery Foundation