



# Jennifer Robertson

## Consultant

*“ I was pleasantly surprised by this workshop. I confess that I thought it might be a bit dull but your enthusiasm for the topic made it quite enjoyable. I was one of the (or perhaps the only) governance newbie there but I came away with a much better understanding of the principles.”*

After more than ten years in private legal practice, Jennifer made the strategic career move to become a corporate governance consultant at Board Matters. Throughout her private practice career, Jennifer had been sitting on boards of many organisations, so she undertook business studies at QUT during which time Jennifer decided to make the leap into the world of corporate governance consulting.

Today, with more than ten years' experience at Board Matters, Jennifer is one of Board Matters' longest serving consultants and a practicing lawyer, all whilst maintaining a number of company director roles. These include as Deputy Chair of the Queensland Building and Construction Commission, and Director of Brisbane Marine Pilots and Queensland Independent Schools Block Grant Authority Ltd.

## Current Positions

- Consultant of Board Matters Pty Ltd, since 2006, a governance advisory and consultancy assisting boards and governing bodies of companies, organisations and enterprises across Australia
- Various directorships (listed on page 2)
- Facilitator for Australian Institute of Company Directors for the Company Directors Course

## Relevant Experience

Prior to her role at Board Matters, Jennifer was a Senior Associate with Corrs Chambers Westgarth. After more than ten years in private practice, Jennifer made the strategic career move to become a consultant at Board Matters. She has a Graduate Certificate in Business and a Bachelor of Laws from QUT and in 2015 was awarded a Certificate in the Foundations of NeuroLeadership with Distinction. Since 1996, Jennifer has been a director or member on a number of boards and governing bodies, as reflected in this curriculum vitae. She possesses a deep practical and theoretical understanding of corporate governance and believes that the true purpose of corporate governance is to harness a board's collective energy, skills and wisdom to drive a dynamic organisation for the ultimate creation of value for stakeholders, whether in the form of shareholder returns or optimised delivery of mission and services.

## Consulting Focus

Delivery of specialist governance services for organisations and businesses of every size comprising:

### Qualifications

Completed Mastering the Boardroom course, Australian Institute of Company Directors, 2011

Graduate, Company Directors Course, Australian Institute of Company Directors, 2009

Graduate Certificate in Business, QUT, 2006

Awarded prize for highest mark in non-profit governance and non-profit economics.

Bachelor of Laws, QUT, 1994

Masters of Business, QUT, 1 subject only Quantitative Research Analysis, commenced/completed 2009

Certificate in the Foundations of NeuroLeadership, NeuroLeadership Institute, 2015 (Distinction)

- Preparation and presentation of board performance evaluations and assessments including facilitating discussions from board performance evaluations;
- Conduct of governance reviews including analysing and evaluating governance documentation such as constitutions, by-laws and policies for a full assessment of adequacy, in order to provide clients with advice on these documents in the context of not-for-profit and for-profit environments;
- Expert evidence in relation to company director actions initiated by ASIC;
- Trouble shooting for organisations in crisis;
- Conduct of complex structural reviews for federated organisations;
- Preparation and presentation of facilitated strategy planning workshops;
- Providing advice and assistance to organisations on achieving board independence, restructuring options, including consequential amendments to constitutions and by-laws and drafting resulting governance policy;
- Development of governance policy and processes and drafting governance documentation including by-laws, AGM documentation, board policies, board procedures and governance manuals.

## **Current Board Roles**

- Director, Brisbane Marine Pilots Pty Ltd, Queensland Marine Holdings Pty Ltd, Empilot Pty Ltd
- Deputy Chair, Queensland Building and Construction Commission
- Board Member Work, Health and Safety Queensland
- Chair, Defence Reserves Support Council Queensland
- Director Asthma Australia Inc
- Chair of Asthma Australia Inc, Finance, Audit & Risk Management Committee
- Director, Queensland Independent School Block Grant Authority Limited (**QISBGA**)
- Chair, Audit and Compliance Committee, QISBGA
- Advisory Board Member, Australian Centre of Philanthropy and Nonprofit Studies (**ACPNS**), QUT

## **Past Board Roles**

- Committee Member, Learning Potential Fund Committee, QUT
- President, QUT Alumni Board (2012-2016) previously Alumni Board member (2008 – 2012)
- Council Member, QUT Council (2012-2016)
- Director, Inala Primary Care Limited (2014-2016)
- Director Arbonne Charitable Foundation Limited (2012-2016)
- Director MAP Funds Management Limited (2009 – 2014)
- Director, MAP Financial Planning Pty Ltd (former joint venture with Heritage Building Society) (2009 – 2014 (Chair from 2011 – 2014))
- Director, QUT Alumni Board
- Committee member, Nominations Committee, QT Mutual Bank (2011 - 2012)
- Chair, Board Working Group, Royal Flying Doctor Service (Qld Branch) (2011)
- Chair, Nominations Committee, Queensland Professional Credit Union (2010)
- President (formerly company secretary), Noah's Ark Resource Centre (Qld) Inc (2007-2010)
- President, Alumni Chapter of ACPNS, QUT (2005-2009)
- Chair, Future Directions Committee, Property Council of Australia (2001-2005)
- Committee Member, Future Directions Committee, Property Council of Australia (1998-2001)
- Committee Member, Membership Committee, Property Council of Australia (1999-2000)
- Founding member, South East Queensland Young Professional Network (1997-2003)
- Committee member, Queensland Articled Clerks Association (now Queensland Young Lawyers) (1996-1997)

## **Other Memberships and Appointments**

- Fellow, Australian Institute of Company Directors and Governance Institute of Australia
- Sessional lecturer, Queensland University of Technology (through the ACPNS) GSN485: Legal Issues for Philanthropic and Nonprofit Organisations (2010-2012)
- Course director, Chartered Secretaries Australia Graduate Diploma in Applied Corporate Governance, (2007-2009)
- Member, Queensland Law Society and Queensland Art Gallery